

Asset Management Policy

Policy

Transdev Sydney Ferries, a part of Transdev Australasia, manage and operate these Assets for TfNSW:

- Existing and new ferries;
- Associated parts and equipment;
- Customer information System;
- CCTV System;
- Communication network;
- State premises and Shipyard infrastructure; and

We are committed to the following objectives:

- Creating and managing physical assets to support the achievement of TfNSW strategic objectives while delivering required performance and service levels;
- Operating, maintaining, and planning for disposal (of) assets in an environmentally compliant and sustainable manner, without compromising the health and safety of employees, contractors or the public;
- ✓ Complying with OEM requirements, all relevant standards and legislation;
- ✓ Cultivating a healthy asset management culture across the business;
- Ensuring our asset management practices are not detrimental to the assets beyond our period of engagement.

To achieve these objectives, we:

- ✓ Document, implement and maintain systems through best practices and lessons learned throughout the whole asset life cycle that are consistent with TfNSW requirements. We will also communicate this to all relevant internal and external stakeholders;
- ✓ Adopt a risk-based approach to managing assets, consistent with Transdev's risk management framework and assess the effectiveness of our asset management process by using Key Performance Indicators (KPIs) that add value;
- Assist in acquiring assets that not only reflect customer needs, but are also on time, on budget, within agreed scope and with fully developed asset management and systems engineering documentation;
- ✓ Operate and maintain assets in a safe manner in compliance with internal SHEQ standards and by meeting the TDSF asset management objectives;
- ✓ Develop asset management continual improvement strategies, objectives and plans according to ISO 55001 and TfNSW's TAO requirements which support both TDSF and TfNSW objectives and review this policy on an annual basis.

TDSF views asset management as critical to delivering our organisational strategic plan. Compliance with this policy is the responsibility of all employees and service providers.

Jarrod Graham Managing Director

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